U.S. Department of Justice

Washington, DC 20530

OMB No. 1105-0003 Exhibit A To Registration Statement Under the Foreign Agents Registration Act of 1938, as amended

Privacy Act Statement. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, dissemination report, copy of political propaganda or other document or information filed with the Attorney General under this act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, D.C. One copy is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of such documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. Finally, the Attorney General transmits an annual report to the Congress on the Administration of the Act which lists the names of all agents and the nature, sources and content of the political propaganda disseminated or distributed by them. This report is available to the public.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .49 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Criminal Division, U.S. Department of Justice, Washington, D.C. 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, D.C. 20503.

> Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently.

1615 L Street, NW, Suite 650 Washington, DC 20036 Name of foreign principal Brewer's Association of Canada 4. Principal address of foreign principal 1200-155 Queen Street Ottawa, Canada KIP6L1 5. Indicate whether your foreign principal is one of the following type: Foreign government	. Name and address of registrant			2. Registration No
MashIngton, NC 20036 4. Principal address of foreign principal Brewer's Association of Canada 1200-155 Queen Street Ottawa, Canad	Strategic Policy, Inc.			4204
8. Name of foreign principal Brewer's Association of Canada 4. Principal address of foreign principal 1200-155 Queen Street Ottawa, Canada K1P6L1 5. Indicate whether your foreign principal is one of the following type: Foreign government				4206
□ Foreign government □ Foreign political party □ Foreign or □ domestic organization: If either, check one of the following: □ Partnership □ Committee □ Corporation □ Voluntary group □ Association □ Other (specify) □ Individual—State his nationality □ Individual—State his nationality 6. If the foreign principal is a foreign government, state: a) Branch or agency represented by the registrant. b) Name and title of official with whom registrant deals.	Brewers Association of Canada		1200-155 Queen	Street
□ Foreign political party □ Foreign or □ domestic organization: If either, check one of the following: □ Partnership □ Committee □ Corporation □ Voluntary group □ Association □ Other (specify) □ Individual—State his nationality □ 5. If the foreign principal is a foreign government, state: a) Branch or agency represented by the registrant. b) Name and title of official with whom registrant deals. 7. If the foreign principal is a foreign political party, state: a) Principal address b) Name and title of official with whom registrant deals.	. Indicate whether your foreign principal is one of the follow	ving type:		
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a) Principal address b) Name and title of official with whom registrant deals.	7. If the foreign principal is a foreign political party, state:	A 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	120	
b) Name and title of official with whom registrant deals.	a) Principal address			
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c) Frincipal aim	c) Principal aim	7	€, L.I.	

Association of Canadian bre	ewing companies.		
b) Is this foreign principal			
Owned by a foreign government	t, foreign political party, or other foreig	n principal Yes	□ No 🗷
Directed by a foreign governmen	nt, foreign political party, or other fore	ign principal Yes	50 No □
Controlled by a foreign government	nent, foreign political party, or other fo	reign principal Yes	□ No 国
Financed by a foreign governme	ent, foreign political party, or other fore	eign principal Yes	₩ No □
Subsidized in whole by a foreign	n government, foreign political party, o	or other foreign principal Yes	□ No C
Subsidized in part by a foreign g	government, foreign political party, or o	other foreign principal Yes	□ No Ē
	es" in Item 8(b). (If additional space is	s needed, a full insert page may be used.)	. <u> </u>
	Canada is financed and direng the two national brewers,		
relations and cooperation l	ociation of Canada is to fos between the brewers in Canad olicy issues affecting the b	la and between the public	
10. If the foreign principal is an organiza foreign principal, state who own	ation and is not owned or controlled by a as and controls it.	foreign government, foreign political pa	irty or other
Date of Exhibit A 2 /10/94	Name and Title William S. Merkin Senior Vice President	Signature Willerem S. News	· · · · · · · · · · · · · · · · · · ·

8. If the foreign principal is not a foreign government or a foreign political party,

a) State the nature of the business or activity of this foreign principal

Under the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS: A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements; or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. This form shall be filed in triplicate for each foreign principal named in the registration statement and must be signed by or on behalf of the registrant.

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Name of Registrant

Strategic Policy, Inc.

Name of Foreign Principal

Brewers Association of Canada

Check Appropriate Boxes:

- 1. The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach three copies of the contract to this exhibit.
- 2. There is no formal written contract between the registrant and foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach three copies of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
- 3. The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, the fees and the expenses, if any, to be received.

4. Describe fully the nature and method of performance of the above indicated agreement or understanding.

Strategic Policy will monitor the activities of Congress and the Administration relating to issues of interest to our client. In particular, interest centers on food, beverage, agriculture and natural resources sectors.

FEB 10 P3 :3:

Formerly OBD-65

Strategic Policy may conta appropriate officials of t of the Brewers Association	act by telephone, written correspondence, or personal visit the Executive Branch or Congress in representing the interest n of Canada.
Yes □ No □k	
yes, describe all such political activities	
yes, describe all such political activities	
yes, describe all such political activities	es indicating, among other things, the relations, interests or policies to be influenced toget achieve this purpose.
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Date of Exhibit B

2/10/94

Name and Title

William S. Merkin Senior Vice President Signature

William S. Moden





The National Association of the Brewing Industry

July 28, 1993

Mr. W. Merkin Strategic Policy Inc. 1615 L Street, N.W., Suite 650 Washington, D.C. 20036

Dear Bill:

As I explained during our recent meeting, the BAC is preparing its budget submission for the next fiscal year which begins on August 1st. The Board of Directors has requested that we streamline our processes in respect to the Association's contractual obligations.

Since trade issues are unlikely to go dormant, I would propose that the BAC retain the services of Strategic Policy Inc. on the basis of a monthly retainer. This retainer would ensure that my industry retains your services, strategic advice and technical expertise on the following files:

- a) Beer I and any implementation stages or processes which could eventually be put in place as a result of a successful resolution;
- b) Beer II as the USTR continues its efforts to obtain state compliance with the GATT Panel findings and recommendations;
- c) Beer III or the Dumping Case in B.C. as it possibly evolves into future reviews or hearings; and
- e) any other trade related policy or operational developments which have a direct impact on the Canadian brewing industry.

The scope related to these important files would cover both the provision of intelligence, assessment of information and developments, participation in developing corresponding strategies, tactics and plans. Naturally any extraordinary requests would constitute pre-notification and payment for services outside the terms of this retainer.

Subject to the BAC Board's ratification, I would propose that the BAC remunerate Strategic Policy Inc. a monthly fee of U.S. \$8,000.00 or U.S. \$96,000 annually, plus the reimbursement of actual expenses. This arrangement would commence on August 1, 1993 and would be effective for one year, with a provision for extension at the end of that period. This arrangement could be terminated by either party on 60 days notice.

If you are in agreement with the above, please sign below and return to my attention.

Yours sincerely,

Dan Gagnier

President

Bill Merkin